



*AFFILIATED AGENCIES*

*Orange County  
Transit District*

*Local Transportation  
Authority*

*Service Authority for  
Freeway Emergencies*

*Consolidated Transportation  
Service Agency*

*Congestion Management  
Agency*

April 23, 2025

**SUBJECT: Request for Proposals (RFP) 5-3977, "Program and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property"**

Gentlemen/Ladies:

This letter and its Attachment comprise **Addendum No. 2** to the above captioned Request for Proposals issued by the Orange County Transportation Authority ("Authority").

1. Offerors are advised that the Pre-Proposal Conference Registration Sheets are presented as Attachment A to Addendum No. 2.
2. Offerors are advised that revised pre-proposal slides are presented as Attachment B to this Addendum No. 2. The slides reflect a correction to slide 13 to revise the safety specifications to "Level 3 Safety Specifications". The revised slides also include slides 20 through 22 which were inadvertently omitted previously.

Offerors are reminded to acknowledge receipt of this **Addendum No. 2** in their Letter of Transmittal, which is to accompany the proposal. Offerors are advised that all changes addressed in this **Addendum No. 2** shall be incorporated into the final Agreement.

Questions regarding this **Addendum No. 2** should be directed to the undersigned at 714-560-5064.

Sincerely,

Megan Bornman  
Senior Contract Administrator  
Contracts Administration and Materials Management

**Attachments:**

- Attachment A: Completed Pre-Proposal Conference Registration
- Attachment B: Pre-Proposal Conference PowerPoint Presentation



# PRE-PROPOSAL CONFERENCE REGISTRATION

ADDENDUM NO. 1 TO  
RFP NO. 5-3977  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

1. Company Name: The Culver Group, Inc.  
Attendee: Jeffery Glynn, PLS  
Address: 14841 Yorba Street, #102  
City, State Zip: Tustin, CA 92780  
Phone Number: ( 714 ) 240-4210 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: jglynn@culvergroup.com

2. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

3. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

4. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_



# PRE-PROPOSAL CONFERENCE REGISTRATION

ADDENDUM NO. 1 TO  
RFP NO. 5-3977  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

1. Company Name: Jacobs

Attendee: Petra Lowe

Address: 2600 Michelson Drive, Suite 500

City, State Zip: Irvine, CA 92612

Phone Number: ( 415 ) 370-7713 Registered on CAMM NET? ☒ Yes ☐ No

E-Mail Address: petra.lowe@jacobs.com

2. Company Name: Jacobs

Attendee: Thomas Baez

Address: 2600 Michelson Drive, Suite 500

City, State Zip: Irvine, CA 92612

Phone Number: ( 347 ) 772-4160 Registered on CAMM NET? ☒ Yes ☐ No

E-Mail Address: thomas.baez@jacobs.com

3. Company Name: Jacobs

Attendee: Rosa Pena

Address: 2600 Michelson Drive, Suite 500

City, State Zip: Irvine, CA 92612

Phone Number: ( 714 ) 928-1323 Registered on CAMM NET? ☒ Yes ☐ No

E-Mail Address: rosa.pena@jacobs.com

4. Company Name: \_\_\_\_\_

Attendee: \_\_\_\_\_

Address: \_\_\_\_\_

City, State Zip: \_\_\_\_\_

Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No

E-Mail Address: \_\_\_\_\_



# PRE-PROPOSAL CONFERENCE REGISTRATION

ADDENDUM NO. 1 TO  
RFP NO. 5-3977  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

- 
1. Company Name: APSI Construction Management
- Attendee: Xan van Elden, PE, CCM, LEED AP
- Address: 8885 Research Drive
- City, State Zip: Irvine, CA 92618
- Phone Number: ( 949 ) 391.5066 Registered on CAMM NET? ☒ Yes ☐ No
- E-Mail Address: alexander.vanelden@apsicm.com marketing@apsicm.com
- 
2. Company Name: APSI Construction Management
- Attendee: Crystal Graffio
- Address: 8885 Research Drive
- City, State Zip: Irvine, CA 92618
- Phone Number: ( 949 ) 280.8244 Registered on CAMM NET? ☒ Yes ☐ No
- E-Mail Address: crystal.graffio@apsicm.com marketing@apsicm.com
- 
3. Company Name: APSI Construction Management
- Attendee: Brittany Simmons
- Address: 8885 Research Drive
- City, State Zip: Irvine, CA 92618
- Phone Number: ( 949 ) 596-6748 Registered on CAMM NET? ☒ Yes ☐ No
- E-Mail Address: brittany.simmons@apsicm.com marketing@apsicm.com
- 
4. Company Name: \_\_\_\_\_
- Attendee: \_\_\_\_\_
- Address: \_\_\_\_\_
- City, State Zip: \_\_\_\_\_
- Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No
- E-Mail Address: \_\_\_\_\_



# PRE-PROPOSAL CONFERENCE REGISTRATION

ADDENDUM NO. 1 TO  
RFP NO. 5-3977  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

- 
1. Company Name: Athenian Group, LLC
- Attendee: Shanna Brown
- Address: 4102 Main St., Ste. 222
- City, State Zip: Houston, TX 77002
- Phone Number: ( 832 ) 367-9913 Registered on CAMM NET? ☒ Yes ☐ No
- E-Mail Address: sbrown@atheniangroup.us
- 
2. Company Name: Athenian Group, LLC
- Attendee: Victor Flint
- Address: 2450 Colorado Ave. Ste. 100E
- City, State Zip: Santa Monica, CA 90404
- Phone Number: ( 510 ) 589 - 0141 Registered on CAMM NET? ☒ Yes ☐ No
- E-Mail Address: vflint@atheniangroup.us
- 
3. Company Name: \_\_\_\_\_
- Attendee: \_\_\_\_\_
- Address: \_\_\_\_\_
- City, State Zip: \_\_\_\_\_
- Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No
- E-Mail Address: \_\_\_\_\_
- 
4. Company Name: \_\_\_\_\_
- Attendee: \_\_\_\_\_
- Address: \_\_\_\_\_
- City, State Zip: \_\_\_\_\_
- Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No
- E-Mail Address: \_\_\_\_\_



# PRE-PROPOSAL CONFERENCE REGISTRATION

ADDENDUM NO. 1 TO  
RFP NO. 5-3977  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

- 
1. **Company Name:** Griffin Structures, Inc.
- Attendee:** Roger Torriero, CEO
- Address:** 1 Technology Drive, Building i, Suite 829
- City, State Zip:** Irvine, CA 92618
- Phone Number:** ( 949 ) 497-9000 x210 **Registered on CAMM NET?** ☒ Yes ☐ No
- E-Mail Address:** rtorriero@griffinholdings.net
- 
2. **Company Name:** Griffin Structures, Inc.
- Attendee:** Deryl Robinson, Vice President, Public-Private Partnerships
- Address:** 1 Technology Drive, Building i, Suite 829
- City, State Zip:** Irvine, CA 92618
- Phone Number:** ( 949 ) 497-9000 x267 **Registered on CAMM NET?** ☒ Yes ☐ No
- E-Mail Address:** drobinson@griffinstructures.com
- 
3. **Company Name:** Griffin Structures, Inc.
- Attendee:** Stephanie Burdo, Marketing Manager
- Address:** 1 Technology Drive, Building i, Suite 829
- City, State Zip:** Irvine, CA 92618
- Phone Number:** ( 949 ) 497-9000 x265 **Registered on CAMM NET?** ☒ Yes ☐ No
- E-Mail Address:** sburdo@griffinstructures.com
- 
4. **Company Name:** \_\_\_\_\_
- Attendee:** \_\_\_\_\_
- Address:** \_\_\_\_\_
- City, State Zip:** \_\_\_\_\_
- Phone Number:** (       ) **Registered on CAMM NET?** ☐ Yes ☐ No
- E-Mail Address:** \_\_\_\_\_



# PRE-PROPOSAL CONFERENCE REGISTRATION

ADDENDUM NO. 1 TO  
RFP NO. 5-3977  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

1. Company Name: Ninyo & Moore Geotechnical & Environmental Sciences Consultants  
Attendee: Janet Danker  
Address: 475 Goddard, Suite 200  
City, State Zip: Irvine, California, 92618  
Phone Number: ( 949 ) 753-7070 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: jdanker@ninyoandmoore.com

2. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

3. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

4. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_



# PRE-PROPOSAL CONFERENCE REGISTRATION

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

- 
1. Company Name: GRIFFIN STRUCTURES  
Attendee: DUSTIN ALAMO  
Address: 1 TECHNOLOGY DR, SUITE 1829  
City, State Zip: IRVINE, CA, 92618  
Phone Number: (949) 280-4441 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: DALAMO@GRIFFINSTRUCTURES.COM
- 
2. Company Name: ~~Nadirah Wri~~ Jacobs  
Attendee: Nadirah Wright  
Address: 2600 Michelson Drive, Suite 500  
City, State Zip: Irvine, CA, 92612  
Phone Number: (805) 259-8497 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: nadirah.wright@jacobs.com
- 
3. Company Name: HDR  
Attendee: Dina Rochford  
Address: 3220 El Camino Real  
City, State Zip: IRVINE  
Phone Number: (714) 271-9734 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: Dina.Rochford@HDRINC.COM
- 
4. Company Name: OVERWATCH CM (SBE/DBE - ESTIMATING/SCHEDULING)  
Attendee: GARRETT TERLAAR  
Address: 1260 N. HANCOCK ST, STE 101B  
City, State Zip: ANAHEIM, CA 92807  
Phone Number: (714) 864-8186 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: GARRETT@OVERWATCHCM.COM





# PRE-PROPOSAL CONFERENCE REGISTRATION

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

- 
1. Company Name: APSI CONSTRUCTION MANAGEMENT  
Attendee: XAN VAN ELDEN  
Address: 8985 RESEARCH DR  
City, State Zip: IRVINE, CA 92618  
Phone Number: (949) 391-5066 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: ALEXANDER.VAN ELDEN@APSI CM.COM
- 
2. Company Name: REALTY INVESTORS & ADVISORS, INC  
Attendee: NADEA SHAH  
Address: 619 CARLATION AVE, ~~COM CA 921~~  
City, State Zip: CORONA DEL MAR CA 92625  
Phone Number: (949) 887-2401 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: nshah@realtyinvestorsadvisors.com
- 
3. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) \_\_\_\_\_ Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_
- 
4. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) \_\_\_\_\_ Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_





# PRE-PROPOSAL REGISTRATION

RFP 5-3977  
ADDENDUM NO. 1  
ATTACHMENT A

RFP 5-3977

Date: April 22, 2025

Title: Program E Construction Management Support Services for the Headquarters Renovation ~~Interstate 5 Improvement Project Between~~  
~~Interstate 405 and Yale Avenue~~

1. Company Name: JOA GROUP  
Attendee: SCOTT SIMPSON  
Address: 260 NEWPORT CENTER DRIVE  
City, State Zip: NEWPORT BEACH, CA 92660  
Phone Number: (949) 307-3400 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: SSIMPSON@JOAGROUP.COM

2. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) \_\_\_\_\_ Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

3. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) \_\_\_\_\_ Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

4. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: ( ) \_\_\_\_\_ Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_





# PRE-PROPOSAL CONFERENCE REGISTRATION

RFP 5-3977

Date: April 22, 2025

Title: Program Management and Construction Management Services for improvements to Orange County Transportation Authority Headquarters Property

- 
1. Company Name: Synnov Group
- Attendee: Maria Jimenez
- Address: 8770 W. Bryn Mawr Avenue Sute 725
- City, State Zip: Chicago, IL. 60631
- Phone Number: ( 773 ) 433-0171 Registered on CAMM NET? ☒ Yes ☐ No
- E-Mail Address: maria.jimenez@synnovgroup.com
- 
2. Company Name: \_\_\_\_\_
- Attendee: \_\_\_\_\_
- Address: \_\_\_\_\_
- City, State Zip: \_\_\_\_\_
- Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No
- E-Mail Address: \_\_\_\_\_
- 
3. Company Name: \_\_\_\_\_
- Attendee: \_\_\_\_\_
- Address: \_\_\_\_\_
- City, State Zip: \_\_\_\_\_
- Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No
- E-Mail Address: \_\_\_\_\_
- 
4. Company Name: \_\_\_\_\_
- Attendee: \_\_\_\_\_
- Address: \_\_\_\_\_
- City, State Zip: \_\_\_\_\_
- Phone Number: ( ) Registered on CAMM NET? ☐ Yes ☐ No
- E-Mail Address: \_\_\_\_\_



# PRE-PROPOSAL REGISTRATION

RFP 5-3961  
ADDENDUM NO. 1  
ATTACHMENT A

RFP 5-3961

Date: April 22, 2025

Title: Construction Management Support Services for the Interstate 5 Improvement Project Between Interstate 405 and Yale Avenue

MCFA

1. Company Name: MCFA  
Attendee: Steven Kempa; Gabby Rolley  
Address: 12025 Waterfront Drive, Suite 200  
City, State Zip: Playa Vista, CA 90094  
Phone Number: ( 856 ) 417-2486 Registered on CAMM NET? ☒ Yes ☐ No  
E-Mail Address: skempa@mcfaglobal.com

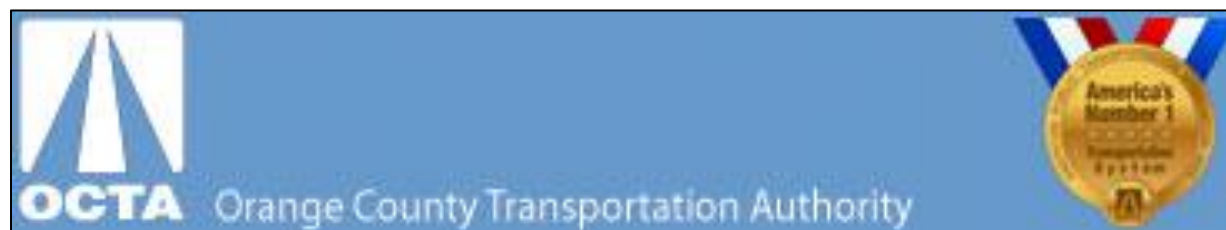
2. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

3. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

4. Company Name: \_\_\_\_\_  
Attendee: \_\_\_\_\_  
Address: \_\_\_\_\_  
City, State Zip: \_\_\_\_\_  
Phone Number: (       ) Registered on CAMM NET? ☐ Yes ☐ No  
E-Mail Address: \_\_\_\_\_

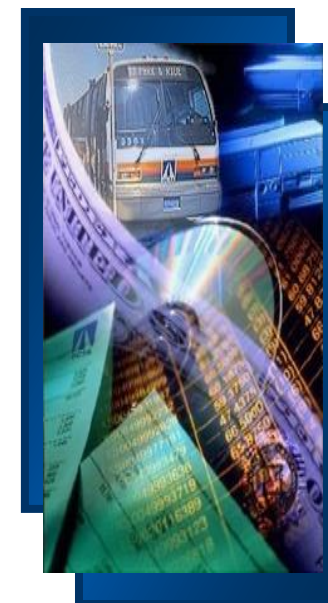
# Pre-Proposal Conference RFP 5-3977

## Program Management and Construction Management Services for Improvements to Orange County Transportation Authority Headquarters Property



# Agenda

- Introductions
- Safety/Emergency Evacuation
- Online Business and Networking Tools
- Key Procurement Information & Dates
- Review of RFP Documents
- Scope of Work
- Questions and Answer



# CAMM NET Registration

Why register on CAMM NET?

<https://cammnet.octa.net/>

- To receive e-mail notifications of Solicitations, Addenda and Awards
- View and update your vendor profile
- Required for Award

# Online Business & Networking Tools

- CAMM NET Connect
  - <https://www.facebook.com/CammnetConnect>
- Working with OCTA
  - <https://cammnet.octa.net/about-us/working/>
- Planholder's List
  - <https://cammnet.octa.net/procurements/planholders-list-selection/>



# Key Procurement Dates

Written Questions Due:

April 25, 2025

OCTA Responds:

May 1, 2025

Proposals Due:

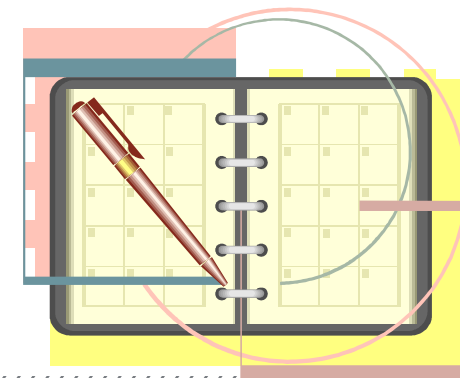
May 12, 2025, 2:00 PM

Interviews:

June 11, 2025

Board of Directors:

August 25, 2025



# Key Procurement Information

- All questions/contact with Authority staff should be directed to the assigned Contract Administrator, Megan Bornman
- Next Addendum will contain a copy of the Pre-Proposal sign-in sheet and today's presentation
- Award based on prime-sub relationship, not joint ventures
- Contract term is for 36 months

# Guidelines for Written Questions

- Questions must be submitted directly to Megan Bornman, Contract Administrator, in writing, by: **April 25, 2025, 5:00 p.m.**
- E-mail recommended: [mbornman@octa.net](mailto:mbornman@octa.net)
- Any changes Authority makes to procurement documents will be by written Addenda only
- Addenda will be issued via CAMM NET
- Today's Verbal discussions today are non-binding

Next...  
Proposal Instructions

Followed by...  
Review of Scope of Work

# Proposal Submittal Instructions

- Proposals are due by 2:00 p.m., May 12, 2025
- Proposals are to be submitted electronically as specified in the RFP
- The link has an upload file size limit of 80MB.
- The Authority will not accept hard copy proposals for this RFP.

# Proposal Submittal Instructions (continued)

- Authority has the right to:
  - accept or reject any and all proposals;
  - withdraw or cancel the RFP;
  - postpone proposal opening for its own convenience.
- Proposals received are considered public information
- Proposals are not to be copyrighted

# Proposal Content

- Letter of Transmittal
- Technical Proposal
  - a) Qualifications, related experience and references of Offeror
  - b) Proposed staffing and project organization
  - c) Work plan
  - d) Exceptions / Deviations (Technical vs. Contractual)

## Cost and Price Proposal

- Only technical qualifications are to be submitted at this time
- No cost/price information is to be submitted
- Only highest ranked Offeror will be asked to submit a detailed cost proposal
  - Negotiations will commence based on both the cost and technical proposals



# Proposal Content (continued)

## **Exhibit C Forms:**

- Campaign Contributions Disclosure Form
- Status of Past and Present Contracts
- Proposal Exceptions and/or Deviations
- Exhibit D – Level 3 Safety Specifications (not submitted with proposal)

*Note: Forms excluded from 50-page proposal limit.*

# Evaluation and Award

- All proposals, timely received, will be evaluated using the following evaluation criteria:

Qualifications of the firm	20%
Staffing and project organization	40%
Work plan	40%

- Evaluation Committee comprised of internal OCTA staff

# Evaluation and Award (continued)

- “Short-Listed” firms will be invited to interview
- Interviews are scheduled for **June 11, 2025**
- Offerors are requested to keep this date available

- Award Process

- Evaluation Committee recommends highest ranking Offeror to the Finance and Administration (F&A) Committee
- F&A Committee makes recommendation to Board of Directors (BOD)
- BOD may accept/reject staff's recommendation
- All firms submitting a proposal will be notified of Award via CAMM NET

# Proposed Agreement

- Proposed Agreement
  - Please review the Proposed Agreement (Exhibit B) so you are aware of the contractual requirements of the solicitation
- Exceptions
  - Any exceptions/deviations must be identified in the Proposal Exceptions and/or Deviations Form and submitted in Offeror's proposal.



# Proposed Agreement

- Offerors are encouraged to review:
  - Article 3 - Scope of Work
  - Article 4 - Term of Agreement
  - Article 5 - Payment (Time and Expense)
  - Article 6- Maximum Obligation
  - Article 9 - Insurance
  - Article 27 - Conflict of Interest/Prohibitions
  - Article 28 - Code of Conduct

# Scope of Work

Steven King  
Project Manager

Project Overview and Scope of Work

- OCTA has purchased the property located at 2677 North Main Street that will serve as its future administrative headquarters
- The property includes a ten-story office tower as well as surface parking and a parking garage
- The building will house employees and consultants from the current headquarters location as well as retention of some tenants at the new location
- OCTA is finalizing a procurement for planning and design services to rehabilitate and modernize the office tower and construct a new board/conference facility



- OCTA seeks program management and construction management services to support the construction of the improvements to office tower and parking areas as well as the new board/conference facility
- Program Management / Construction Management
  - Construction Management Plan, Oversight and Technical Assistance, Administration
- Coordination
  - OCTA Management, Design Team, Contractor, City of Santa Ana, DSA, AQMD

- Field Inspections
  - Structures, Building, Mechanical, Electrical, Plumbing
- Materials Testing and Inspection
  - Asphalt, Concrete, Steel, Welding, Soil
- Quality Assurance & Surveying
- Health, Safety, and Environmental Compliance
- On-Call Specialists
  - Environmental Monitoring, Fire Protection, Elevator, Commissioning, Utility Location
- Project Closeout

# Vendor Video Training

- How to Submit a Responsive Proposal to an RFP
- Developing a Winning Proposal
  - Both videos available at: <https://cammmnet.octa.net/vendor-training/>

- Questions?



- Reminder.... Proposals are due @ 2:00 pm on May 12, 2025
- Please sign in and leave a business card
- Please register on CAMM NET
- Thank you for your interest in OCTA! Feel free to stay and network.